







Project overview

STRENGTHENING THE HEALTH INSURANCE SYSTEM OF MONGOLIA 29th April 2015



Project overview

Ministry of Population Development and Social Protection – **Executing Agency**

Social Insurance General Office (SIGO) – Implementing Agency

Health Insurance Department

Japan Fund for Poverty Reduction -Funder

Asian Development Bank - Administration

GFA Consulting Group – **TA Advisory Services**









Project Goals

- Increased capacity for social health insurance financing
- Improved performance through management systems and capacity development of the HIO
- Strengthen the governance of the social health insurance system



Current activities

- Financial stability
 - Quality of care strategy
 - Costing of patient services
 - Financial stability of the fund
 - Subsidies and co-payments
- HIO organization
 - The new HIO organizational structure at HQ
 - The new HIO organizational structure at Aimag/Soum
 - IT services
 - Smart card strategy
- Governance
 - Establishment and training of the National Council
 - Establishment and training of the NC technical committees
 - Grievance and redress mechanisms









Discussion papers prepared

- Provider contracting
- Smartcards
- Monitoring
- Provider payment/DRG
- Discounted drugs
- Cost sharing strategies
- Implications of health law
- Quality indicators
- Costing of hospital services

- Health insurance governance
- Nat. Council bylaw
- Nat. Council procedures
- HIO restructuring HQ
- HIO restructuring Aimag/Soum
- HIO staffing costs









Pilot hospitals

Quality indicators

- 1. First Central Hospital
- 2. 3rd Central Hospital
- 3. Mother and Child National Center
- 4. National Rehabilitation Care Center
- Uvurkhangai Aimag Regional Diagnostic And Treatment Center
- 6. Selenge Aimag General Hospital
- 7. Nomun Private Hospital
- 8. Erkhes Private Hospital
- 9. Chingeltei District Hospital
- 10. Bayanzurkh District Hospital
- 11. Orgil Sanatorium
- 12. Traditional Medical Center

Costing study

- State Central Hospital #1 (Tertiary Care)
- 2. State Central Hospital #3 (Tertiary Care)
- 3. National Centre for Mother & Child (Tertiary Care)
- 4. National Corporation of Traditional Medicine (Traditional)
- 5. Chingeltei District General Hospital (Secondary Care)
- Regional Diagnostic & Treatment Centre Uvurkhangai (Secondary & Tertiary Care)
- 7. Byanzurkh District General Hospital (Secondary Care)
- 8. Nomuun Private Hospital (Private)
- 9. Enkh-Undarga (Private)
- 10. Rehabilitative National Care Centre (Tertiary Care)
- 11. Orgil Sanatorium (Private, rehabilitative)
- 12. Dornod Reginal Diagnostic and Treatment Center
- 13. Uvs aimag general hospital
- 14. Arkhangai aimag general hospital
- 15. Umnugobi aimag general hospital



Quality of Care approach

- Quality of care is a priority
- Need for a set of indicators
 - Consistent with international approaches
 - Use data that already exists
 - Construction of the indicators needs to be clear
- Purpose of the indicators needs to be clear
 - Identifying problems for intervention
 - Deciding on who to contract
 - To measure administrative efficiency
 - To measure compliance with best clinical practice
 - Part of pay for performance
 - To raise public awareness









Costing of services

- Health Facility Costing Study designed and being implemented
- Training for HIO and facility staff on costing designed and commenced (1st training conducted January 2015)
- Data now being collected by pilot facilities
- Further costing workshop commencing 20th April
- Study will include a review of costs of some of the additional benefits included in the new health law
- Provisional costing results due by June
- Results will be used to assess DRG weights and new benefits costs







HIO organizational review

- The team worked together with HID on organizational structure of HIO at Head Office & UB District and Aimag level
- Suggested classifications of the new positions to be created in HO, UB District and Aimag office have been developed
- Staff costing has been prepared on these possible organization structures
- Change management meetings with HID senior management, regional awareness training will take place soon
- Detailed IT department configuration is awaiting approval for the IT expert to join the team



Ensuring contribution compliance

- Discussion paper prepared on gathering contributions from challenging groups (herders, self-employed etc)
- Discussion paper prepared on ways to maximize data transfer on membership details of participants to be paid for by government









Governance activities

- Supporting the design and analysis of the impact of the health insurance law
- Strengthening client satisfaction, patient's rights, grievance and redress mechanisms
- Strengthening the autonomy of health care providers
- HID capacity building on information campaigns, public debates and regular media relations
- Increasing client and non-governmental stakeholders knowledge of social health insurance.
- Recommend a step-by-step integration of the state and social health insurance funding to turn the Health insurance organization into a single purchaser
- Conduct training and produce a manual for members of the National Health Insurance Council on social consensus and key social health insurance concepts/policies
- Prepare a knowledge product to capture all the essential knowledge gained, policy practices, international experience and recommendations to further develop the social health insurance system









Achievements to date

- Final review and passage of the health insurance law, January 2015
- NHIC establishment document prepared (training manual is in progress)
- Drafting of the NHIC by-law is complete
- Drafting of NHIC sub-committee ToRs (Finance, Benefit Package and Quality, Patient Satisfaction and GRM) is complete
- GRM workshop held in October 2014
- Assessment of provider performance and report produced by HID
- Guidelines developed on GRM and client satisfaction were developed
- Survey undertaken of Non-Governmental Stakeholder on Understanding of Health Insurance
- Situation analysis was conducted on current practice of HID on tracking client satisfaction